



PANDEM-2  
PANDEMIC PREPAREDNESS AND RESPONSE

# Networking resources

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Deliverable D6.1

*08 July 2022*



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# PANDEM-2

## D6.1 Networking resources

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## Version History

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1.0 (31.01.22)	Initial submission to EC
2.0 (08.07.22)	<p>Updated deliverable based on recommendations from review report for Reporting Period 1</p> <ul style="list-style-type: none"> <li>- section 4.1, updated section 0 to section 4.3 and updated all hyperlinks</li> <li>-section 4.1.1, 4.1.2, added a description of the events with the dates of the meetings where the key stakeholders were contacted, by which partners and which partners were supporting these events.</li> <li>-section 4.2, added table 1 up to including table 3 to include meeting dates and concrete partners selected for attending these events</li> <li>-Appendix a: added clarification to the Appendix title to highlight these were a list of possible impactful high-profile events to attend which entered the partner survey. The final list as recommended by partners is provided in section 4.2</li> <li>-Appendices c and d: Colour coordinated these 2 appendices to highlight which stakeholders have already been contacted by RKI in year 1 and which stakeholders will be contacted by RKI in year 2.</li> </ul>

## D6.1 Networking resources

### Table of contents

<b>Abbreviations .....</b>	<b>4</b>
<b>1 Executive Summary.....</b>	<b>5</b>
<b>2 Introduction &amp; Background .....</b>	<b>6</b>
2.1 Document Outline and Purpose .....	6
2.2 Addressing the PANDEM-2 Description of Action (DOA).....	6
2.3 Intended Readership .....	6
<b>3 Approach .....</b>	<b>7</b>
3.1 Stakeholder Analysis.....	7
3.1.1 Group the stakeholders according to their field .....	7
3.1.1.1 Main fields of work.....	8
3.1.1.2 Role during a possible future pandemic.....	10
3.1.1.3 Organisation type .....	11
3.1.2 Rate identified key stakeholders for each stakeholder group .....	12
3.1.3 Design and creation of a structured dashboard.....	13
3.2 Identification of high-profile impactful events .....	13
3.2.1 Survey to rank high-profile events .....	13
3.3 Impact assessment of events/ Lessons learnt .....	14
<b>4 Results.....</b>	<b>14</b>
4.1 Stakeholder Analysis.....	14
4.1.1 Key stakeholders to promote the PANDEM-2 solutions .....	15
4.1.2 Key stakeholders to test the PANDEM-2 solutions .....	17
4.2 Rank events depending on their impact.....	18
4.3 Attendance of high-profile impactful events.....	19
4.3.1 Joint Meeting for NFP for Preparedness and Response & for Threat Detection .....	19
4.3.2 European Scientific Conference on Applied Infectious Disease Epidemiology.....	19
4.3.2.1 Impact assessment of the ESCAIDE conference .....	20
<b>5 Impact &amp; Conclusion .....</b>	<b>20</b>
- List of Figures.....	22
- Appendices .....	23

## Abbreviations

D	Deliverable
DOA	Description of Action
DG ECHO	Directorate-General for Civil Protection and Humanitarian Aid Operations
DG HOME	Directorate-General Migration and Home Affairs
DG SANTE	Directorate-General Health and Food Safety
ECDC	European Centre for Disease Prevention and Control
EEA	European Economic Area
EOC	Emergency Operations Centre
ESCAIDE	European Conference on Applied Infectious Disease Epidemiology
EU	European Union
EWRS	Early Warning and Response System
H2020	Horizon 2020 – The EU Framework Programme for Research and Innovation
IHR	International Health Regulations
MS	Member States
NFP	National Focal Point
NGO	Non-Governmental Organization
PANDEM	Pandemic Risk and Emergency Management
PH-EOC	Public Health Emergency Operations Centre
PoE	Point of Entry
SME	Small and Medium-sized Enterprises
WHO	World Health Organization
WP	Work Package

## 1 Executive Summary

PANDEM-2 is a H2020 EU-funded project that focuses on the development of new solutions for efficient, EU-wide pandemic management. The goal of PANDEM-2 is to prepare Europe for future pandemics through innovations in training and to build capacity between EU member states responding to pandemics on a cross-border basis.

The project brings together experts in technology, research, public health, communications, and pandemic management from across the EU. They are collaborating to meet the core objectives of the project which are:

- To identify, map and integrate pandemic-related data from multiple sources into a coherent pandemic-management database
- To develop an extensible dashboard for pandemic preparedness training and response execution
- To develop effective predictive modelling and resource planning tools
- To ensure integration of data from participatory surveillance systems into the pandemic management database
- To create and deliver resources, innovations and training for pandemic communication
- To deliver capacity building and develop an operational strategy for cross border pandemic response
- To deliver long term value in the area of pandemic response beyond the lifetime of the project

The objective of Work Package (WP) 6 is to test, pilot and demonstrate the concepts and IT systems developed by the project in real settings and build a cross-sectoral network around their use. The goal of deliverable (D) 6.1 is to “build a cross-sectoral network following on from the PANDEM project’s network of pandemic stakeholders in Europe”. The deliverable is an output of Task 6.1 “Cross-sectoral networking with key stakeholders in pandemic management” and impacts directly on Task 6.3 “Demonstrations”.

## 2 Introduction & Background

### 2.1 Document Outline and Purpose

The current deliverable (D6.1) is achieved by the following main actions:

- Performing a stakeholder analysis based on the stakeholder analysis results from the first PANDEM project phase
- Identifying outreach events with the highest impact on promoting the PANDEM-2 project

The main objectives of deliverable D6.1 are to promote the results of the PANDEM-2 project to all important stakeholders and to identify stakeholders to be invited to test the results of PANDEM-2 using different scenarios (Task 6.3 and D6.3).

### 2.2 Addressing the PANDEM-2 Description of Action (DOA)

PANDEM-2 DOA requirements	Deliverable addressing DOA requirements
Task 6.1 Cross-sectoral networking with key stakeholders in pandemic management	<b>D6.1 Networking resources</b>
<ul style="list-style-type: none"> <li>- The focus of this task is to build a cross-sectoral network following on from the PANDEM project's network of pandemic stakeholders in Europe.</li> <li>- There are already well-established networks, associations and groupings of pandemic management actors e.g., the European Centre for Disease Prevention and Control (ECDC). This task will develop a proactive reference and networking group of such entities so that the results of the PANDEM-2 training programme can be promoted extensively and with high impact. Utilising the pre-existing communication pathways of established entities in each EU country/ region will help the PANDEM-2 brand to become synonymous with pandemic management. Having such active network partners will help with testing and validating the developed solutions. Potential partners will be identified by mapping their networks across their country/ the EU and then selecting target lead organisations on an international, national, and sub-national basis.</li> <li>- This task will also identify a range of outreach events (Workshops, Conferences, Demonstrations, Seminars) that will ensure target audiences are given the opportunity to experience the PANDEM-2 results (e.g. <a href="https://ephconference.eu/Berlin-2022-290">https://ephconference.eu/Berlin-2022-290</a>, <a href="https://www.escaide.eu/en">https://www.escaide.eu/en</a>, <a href="https://www.escmid.org/">https://www.escmid.org/</a>, <a href="https://dev.ghf2020.org/">https://dev.ghf2020.org/</a>, <a href="https://g2h2.org/hub/meetings/">https://g2h2.org/hub/meetings/</a>).</li> <li>- Based on the list of targeted stakeholders and audiences identified in here, an exercise will be completed to identify the most impactful and high-profile events to attend.</li> <li>- Bespoke and highly impactful communications collateral will be developed for use at each event based on Task 7.2 outputs.</li> <li>- After each event an impact assessment will be completed to assess lessons learnt for future events. Results of these assessments and changes to planned approaches will be documented in the interim/final phase reports.</li> </ul>	

### 2.3 Intended Readership

D6.1 is a critical component to evaluate the projects results. All network building and outreach events will be built upon a proactive reference and networking group and contribute to the PANDEM-2 project. As such, this report is intended for PANDEM-2 project partners, reviewers and members of the project's Advisory Board. It should also be of interest to the European Commission H2020 project team, those involved in crisis management, pandemic response, Directorate-General Home (DG HOME) and research projects operating in the same domain as PANDEM-2.



### 3 Approach

The focus of this deliverable is to build a cross-sectoral network following on from the PANDEM (Grant Agreement number: 652868) project's network of pandemic stakeholders in Europe. Within the previous PANDEM project a stakeholder analysis was carried out to identify and map key stakeholders involved directly or indirectly in pandemic risk and emergency management (available on the current PANDEM-2 website here: [D3.1 Identification of key stakeholders; PANDEM](#)). These identified key stakeholders reflect the roles involved in a potential spread of pandemic diseases across several countries to a global spread and their potential to effect global security and economy.

D6.1 takes the stakeholder analysis one step further, its aims are

- to identify already well-established networks, associations and groups of pandemic management actors in order to promote the results of the PANDEM-2 programme extensively and with high impact as well as
- to use the network for testing and validating the developed solutions.

The approach is to conduct a follow-up stakeholder analysis for building a cross-sectoral network of pandemic stakeholders in Europe. Stakeholder analyses have been developed as a tool for generating knowledge about actors in a pre-defined context and at different levels (e.g. ranging from global to local) [1]. According to Varvasovszky & Brugha [1], a stakeholder analysis is a useful tool for managing stakeholders and identifying opportunities to mobilise their support for a particular goal.

Furthermore, already well-established networks, associations and groupings of pandemic management actors e.g. the European Centre for Disease Prevention and Control (ECDC), have been used by the project coordinator and partners to introduce PANDEM-2 and its objectives.

#### 3.1 Stakeholder Analysis

The stakeholders involved in pandemic risk and emergency management form a wide and complex community. In the first phase of PANDEM the multiple and complex community of stakeholders was mapped. In the current deliverable, the taxonomy of PANDEM-2 stakeholders was defined in successive steps to identify their potential to promote and/or to test the solutions developed in PANDEM-2.

The basis of the stakeholder analysis are the results from the first PANDEM phase which is a list of relevant stakeholders. Since this list was created in 2014, the first step was to check whether it is still up to date which included two factors for each stakeholder: Is the stakeholder still working actively and if so, is the listed website still active. If necessary, the listed links to the websites were updated.

The next step was to invite PANDEM-2 partners contributing to this deliverable to add further stakeholders.

Following the collection of further stakeholders, the stakeholders were grouped (see 3.1.1) and rated in terms of their ability to contribute to the defined aims.

##### 3.1.1 Group the stakeholders according to their field

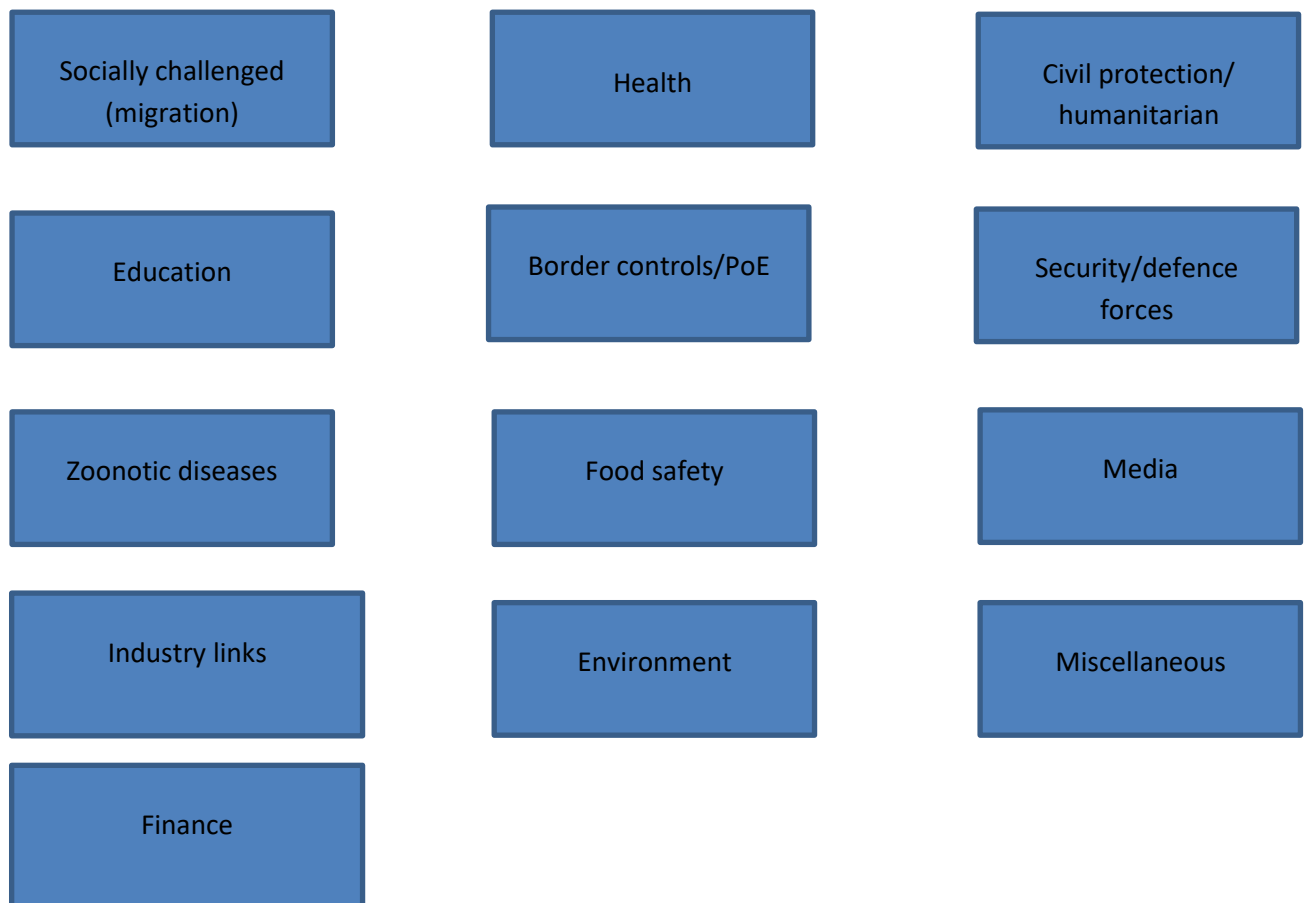
The goal of this task is to identify key stakeholders who can act as multipliers to promote or test the results of PANDEM-2. Therefore, all identified stakeholders were clustered into different groups depending on



- their main field of work
- their role during a possible future pandemic
- their organisation type

The main fields of work are outlined in Figure 1.

### 3.1.1.1 Main fields of work



*Figure 1. Identified fields of work for the stakeholder analysis*

**Finance:** Financial partners can play an important role to ensure innovative projects in the field of pandemic simulation exercises and disease surveillance. With knowledge about the PANDEM-2 tools financial stakeholders could assess different projects concerning their feasibility and importance for the public health sector.

**Project Partners:** All organisations working in the PANDEM-2 project are listed as a “project partner”. The project partners play a special role because of their insights and direct feedback into the project regardless of their technical field of expert knowledge.

**Border controls/Point of Entries (PoE):** Persons crossing borders while being infectious were a matter of great concern during the COVID-19 pandemic [2]. This is why in PANDEM-2 the organisations working in the field of PoE are an important group of stakeholders during a pandemic.

**Socially challenged/migration:** Organisations working in the field of migration policy and research specifically support socially challenged countries. Many organisations working in this area belong to the non-governmental organisations (NGO) sector like the “Samaritans” or “Focus Ireland”. The outcomes of this project can be of benefit for them as well.

**Health:** Health organisations work as first responders, coordinators during a pandemic (pandemic managers) or public health experts. They form one of the most important stakeholder groups for the PANDEM-2 goals. Therefore, they will form the largest group in the analysis.

**Civil Protection/Humanitarian:** NGOs or non-profit organisations working in the field of civil protection and humanitarian aspects have a huge demand for general communication tools being developed by the PANDEM-2 project. They usually act as first responders for a wide range of crisis situations. Therefore, they will benefit from the training material and exercises developed within the project.

**Education:** Educational institutions form another important stakeholder group for the PANDEM-2 project, because of the training material that will be produced during the project. These institutions can benefit from the designed training material to improve already existing courses for example on crisis communication or public health.

**University:** Universities are a subgroup of educational institutions since they combine the aspects of education with their interest in generating new research projects. Universities work independently in the field of education and research. They do not have a governmental role. Thus, they are designated to their own stakeholder group. The tools developed in PANDEM-2 can help universities to get a better understanding of roles and responsibilities of public health institutions in a crisis situation.

**Security /defence forces:** Organisations (especially governmental) working in the security or defence forces may support public health institutions to manage a pandemic situation. Therefore, they should be familiar with tools like the dashboard.

**Zoonotic diseases:** Organisations working in the field of zoonotic diseases form a special subgroup of the health sector as they have specific knowledge on diseases like yellow fever, Ebola virus disease and malaria. Due to the fact public health organisations also do research on zoonotic diseases, established links may already be in place between these two groups of stakeholders.

**Food safety:** Food safety organisations are another specialized subgroup of the health sector with a focus on foodborne diseases.

**Media:** Organisations working in the media sector like the press or social media influencers are very important stakeholders during a pandemic. They form the most important communication channel between public health institutions and the public. Thus, there is a whole Work Package (WP5) within the PANDEM-2 project designated to the field of communication. The media can function as a liaison between the scientific and public community, and hence it is important to explain all measures well.

**Industry links:** Links to industry become very important during a pandemic when it comes to e.g., the production of medical countermeasures such as vaccines, medical devices or personal protection equipment.

**Environment:** Environmental circumstances like climate change or population density form important drivers for the spread of different diseases [3]. This is why the input from organisations working on environmental topics are of high value for the public health agencies to provide for instance information on climatic factors affecting the spread of a disease.

**Miscellaneous:** In this category all possible stakeholders are listed who do not fit into any of the other categories.

### 3.1.1.2 Role during a possible future pandemic

Based on our analysis, a subsequent categorisation was made based on the roles of these institutes in future pandemics. These are summarised in Figure 2.



\* SME = small and medium-sized enterprises

*Figure 2. Identified roles for the stakeholder analysis*

**Academic:** Academic institutions can use the PANDEM-2 training material to further develop their existing courses on epidemiological topics regarding pandemic management.

**Agency:** Most agencies are either governmental organisation or are working as independent multinational organisation on specific topics. They have a high impact on their field of focus. Thus, agencies working in public health are important stakeholders for the project.

**Pandemic Manager:** A critical target audience for PANDEM-2 are pandemic managers across Europe, including national public health agencies, the World Health Organisation (WHO), the European Centre for Disease Prevention and Control (ECDC), the European Directorate-Generals for Migration and for D6.1 Networking resources

Home Affairs (DG HOME), Health and Food Safety (DG SANTE), European Civil Protection and Humanitarian Aid Operations (DG ECHO) as well as several other EU-level entities. There are six national public health agencies as consortium partners in the project (FOHM, RIVM, RKI, NIPH, RKI, INSA); the WHO and ECDC are part of the project's Advisory Board. In the first PANDEM project the cooperation with national public health agencies was crucial since they are key end users who are advising the technical team in terms of the PANDEM-2 database and dashboard development.

**Research Institution:** Research institutions can use the PANDEM-2 tools and data for different research questions. Furthermore, the provided training material can be used to elaborate the different public health systems and performance in each country.

**Responder:** The PANDEM-2 project benefits from healthcare experts as part of the consortium. The first responders are important end users for the IT-solutions developed in PANDEM-2 (RUNMC, ORK, ITRC, INEM). The American Red Cross and the Irish Defence Forces are part of our advisory board, who are key players in the frontline response to national emergencies including pandemics.

**Small and medium enterprises (SME):** Small and medium enterprises will link the work of PANDEM-2 into industry at a national/local level. Therefore, they are not primary users of the PANDEM-2 tools but secondary in terms of planning of resources like vaccines or medical masks.

**Decision-Maker:** Decision-makers have the most political influence during a pandemic and thus decide which actions need to be taken. Therefore, the PANDEM-2 tools will be a great benefit for them.

**Miscellaneous:** Each stakeholder who did not fit into one of the roles above has been assigned to this category.

### 3.1.1.3 Organisation type

The organisations, classified by type, are outlined in Figure 3.

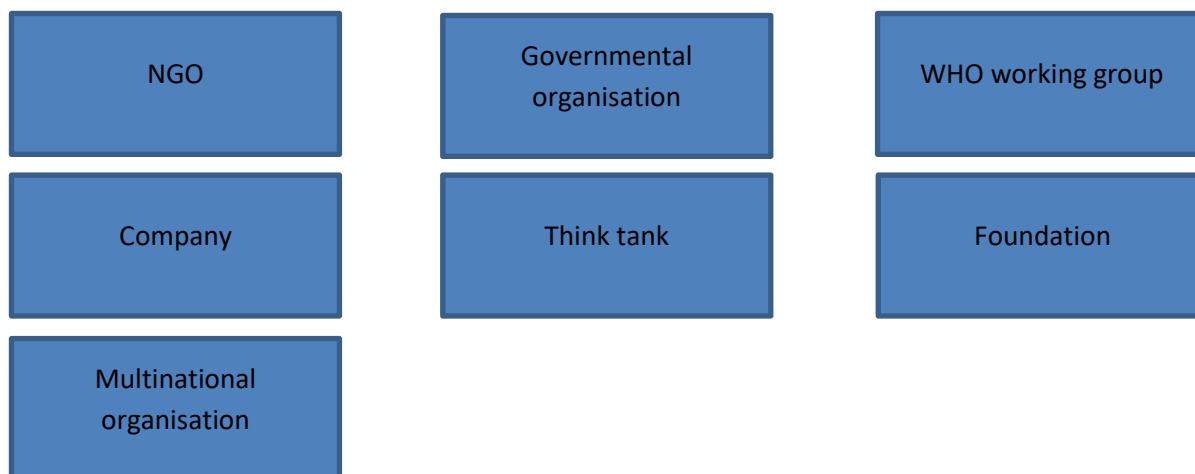


Figure 3. Identified organization types for the stakeholder analysis

**NGO:** Non-Governmental Organisations are the backbone of crisis management especially in developing countries. As they are neither bound to the governmental nor the business sector, they may play a special role for the public during a crisis.

**Governmental organisation:** Another key audience is the government. It is important to make the government aware of the threat posed by pandemics and the importance of preparedness. Particularly the investment in resources and personnel capacity is crucial to be prepared and respond to a pandemic. Encouraging governments to invest in pandemic preparedness is a challenge as there are always other demands for funding. Government decision-makers will be reached primarily by pandemic managers. PANDEM-2 can provide tools for resource planning as well as management, for simulation and for generating evidence of the consequences of being prepared (or not).

**WHO working groups:** WHO working groups are neither NGOs nor Governmental Organizations. They examine/observe pandemic situations from a global perspective. Therefore, they form their own category within the stakeholder analysis.

**Company:** Companies belong to private industry and are not bound to governmental input and strategies. They depend on the economic situations in order to create the best benefit.

**Think Tank:** Think Tanks have a big influence on the formation of public opinions and are hence an important stakeholder in terms of crisis communication.

**Foundations:** Foundations play an important role in supporting new and innovative projects. They interact with a wide number of different organisations. Thus, they are an important multiplier to make the tools and training material developed in PANDEM-2 known to other organisations working in the field of public health.

**Multinational organisations:** Multinational organisations have a significant interest in standards to exchange information between different states. One of the main goals of PANDEM-2 is to develop tools to simplify the information exchange between different countries. Therefore, input and exchange of experiences from multinational organisation will have an important impact on the project.

The process was to assign each stakeholder to just one group. The group that matches best the main field of the stakeholder was chosen as described in section 3.1.2. This kept the list of stakeholders as clean, simple and transparent as possible.

### 3.1.2 Rate identified key stakeholders for each stakeholder group

The analysis was conducted by the RKI team composed of one epidemiologist and one software developer to cover the thematic bridge this project is aiming to span. To provide a more objective perspective the RKI team worked with a supervisor as well as presented and discussed interim conclusions and proposed next steps with all the project partners involved.

Since the list of relevant stakeholders of the first phase of PANDEM focused on a broader aim, the list was adapted and shortened according to the aim of the current stakeholder analysis. The questions for this selection process were:

- Which stakeholders are potential end-users of the planned dashboard?
- Which stakeholders have the network and contacts to promote PANDEM-2 and its solutions?

The resulting interim solution was discussed with the supervisor, the analysis team as well as the project partners and adjusted as necessary. Afterwards, the stakeholders were analysed according to the following guiding questions.

Regarding the aim to test and validate PANDEM-2 and its solutions:

- Which stakeholder would benefit in their preparedness & response from the PANDEM-2 tools?
- Which stakeholder would use the PANDEM-2 tools for their preparedness & response?

Regarding the aim to promote PANDEM-2 and its solutions:

- Which stakeholder could promote the dashboard and its training?
- Which stakeholder could promote the communication tools/strategies?
- Which stakeholder could promote the training provided by PANDEM-2 (e.g. roles and functions in the PH-EOC)?

The analysis team and the supervisor classified per question the ability of the stakeholders to contribute to the defined aims as follows:

0 = no or little abilities to contribute to the relevant aim

1 = some or many abilities to contribute to the relevant aim

The scores were inserted into the stakeholder list and summed up per aim. The stakeholders were ranked based on their scores. Some of the stakeholders did not receive any scores. These stakeholders were removed from the analysis.

This resulted in the identification of a cross-sectoral network for both aims of our stakeholder analysis.

### **3.1.3 Design and creation of a structured dashboard**

A WP6 dashboard was designed and created for a structured overview of the active network partners. Screenshots of the dashboard are included in the Results section (4.1 Stakeholder Analysis). Here, the active network partners were grouped according to their characteristics for all evaluated attributes as well as for their scoring dependant on their ability to promote or test the dashboard.

## **3.2 Identification of high-profile impactful events**

This task identified high-profile impactful events to attend. These were defined as outreach events (e.g., conferences, meetings, seminars, workshops) where target audiences could get acquainted with PANDEM-2 objectives and outcomes. The main targeted stakeholders and audiences were the national public health institutes and first responders of EU member states.

Therefore, all project partner public health institutes and first responders were invited to add any event they experienced as high-profile impactful events to the list (see Appendix A for the complete list).

### **3.2.1 Survey to rank high-profile events**

In the next step an online survey was conducted with all public health institutes and first responders involved in PANDEM-2. They were asked to indicate on a 3-point scale (meets the definition, partially meets the definition, does not meet the definition) to which extent each event meets the definition of impactful high-profile events. These were defined as outreach events (e.g., conferences, meetings, seminars, workshops) that will ensure target audiences (i.e., public health agencies, first responders) are given the opportunity to get acquainted with PANDEM-2 objectives and outcomes. (see Appendix B for the survey).

### 3.3 Impact assessment of events/ Lessons learnt

After each event an impact assessment was carried out to assess lessons learnt for future events. A mixed methodology was applied since events were diverse. For workshops, web seminars, e.g., the National Focal Point (NFP) for Preparedness and Response & for Threat Detection meeting, and similar event formats, a generic feedback approach was applied. Regarding the NFP meeting for example its impact is higher since the public health institutes of all EU member states participate. After the meeting the RKI was contacted by other public health institutes who were interested to participate in our planned simulation exercises. Additionally, events with larger numbers of attendees, e.g., ESCAIDE conference, were evaluated by using the conference evaluation report and social media analysis by our partner CARR (please see section 4.3 for the results). CARR developed meaningful communication collateral that were applied at the ESCAIDE conference.

## 4 Results

A network of cross-sectoral pandemic stakeholders which either promote the PANDEM-2 project and its solutions and/or are potential end-users of the PANDEM-2 solutions were identified. The complete stakeholder list and the characteristics of the stakeholders is provided in a linked document (please use the following link to see the full list of stakeholders [LINK](#)).

Furthermore, high-profile events were identified and ranked by their impact based on the response of the target audience. To build on already well-established networks, associations, and groups of pandemic management actors, two well-established high-profile events were attended to promote PANDEM-2 and its solutions (see section 4.3). After other high-profile events have been identified, this process will continue. So that the PANDEM-2 project becomes known to the target audience with as high an impact as possible.

### 4.1 Stakeholder Analysis

The stakeholder analysis started with a list of 299 relevant stakeholders identified in the first phase of the PANDEM project. After first checking which stakeholders were still working actively, 42 stakeholders were identified as being inactive and excluded. The next step was to invite the partners working on this deliverable to add further stakeholders especially from their country. This step added 74 new stakeholders to the analysis. In addition, all 19 project partners were included as stakeholders. In the end, the list of active cross-sectoral network partners included 350 stakeholders which is available as a full list in a separate document ([link](#) to list of active stakeholders).

After assigning all listed stakeholders to different groups depending on their main field of work, their role during a possible future pandemic and their organisations type, they were rated in terms of their ability to contribute to the defined aims.

The final scores of the stakeholders to promote PANDEM-2 and its solutions and/or to help with testing and validating the developed solutions had a range of 0 to 3:

0 = no ability

1 = some ability

2 = medium ability

3 = high ability



The stakeholders were ranked by their total scores for promoting and/or testing the PANDEM-2 solutions. The complete list of active cross-sectoral network partners is provided in a document which you can access by this [link](#).

The dashboard shows the types of stakeholders as well as e.g. their main field of work or organisation types, which have been identified in the stakeholder analysis to promote the PANDEM-2 tools or to participate in testing the tools. Through the stratification options, the different information on the stakeholders can be displayed on the dashboard. (see Figure 4. Structured dashboard of the active network partners).

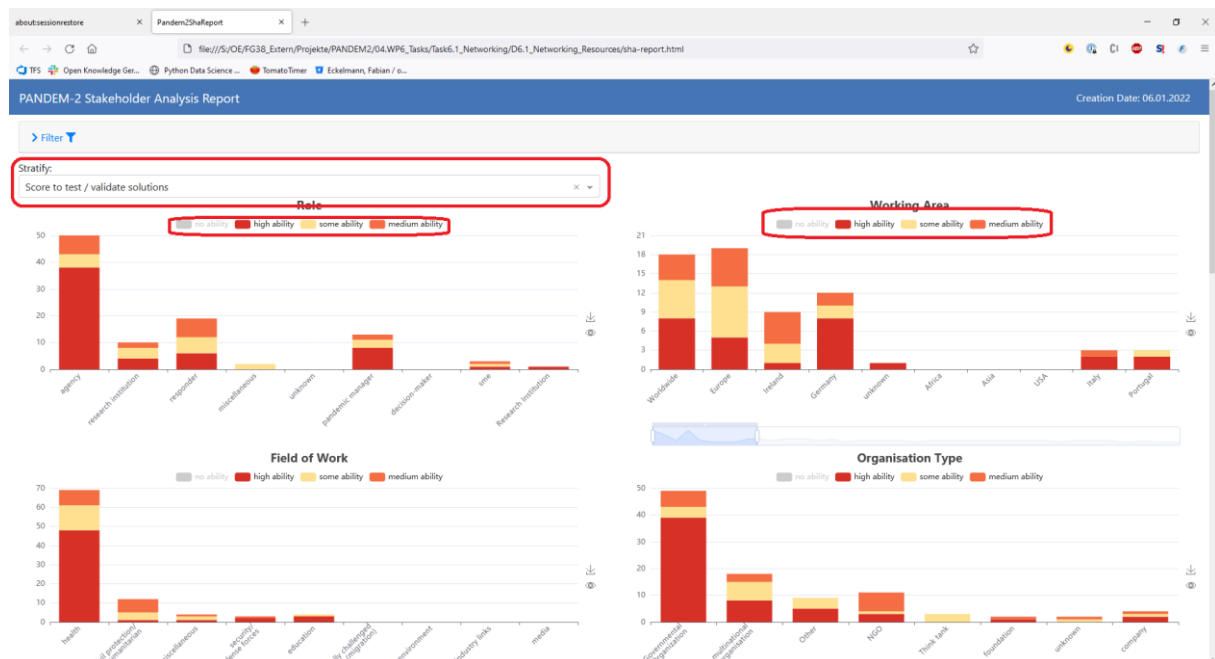


Figure 4. Structured dashboard of the active network partners

The results were structured by the two aims of the stakeholder analysis and the different groups introduced in the dashboard depending on their main working area, their role during a possible future pandemic and their organisation type.

#### 4.1.1 Key stakeholders to promote the PANDEM-2 solutions

The stakeholder analysis identified already well-established networks, associations and groups of pandemic management actors in order to promote the solutions of the PANDEM-2 project extensively and with high impact. In total, the project identified 98 active cross-sectoral network partners to promote the solutions of the PANDEM-2 project. Out of these, 58 cross-sectoral network partners have significant ability to promote PANDEM-2 and its solutions. In Figure 5 the identified key stakeholders to promote the PANDEM-2 project and its solutions are shown by their type of organization.

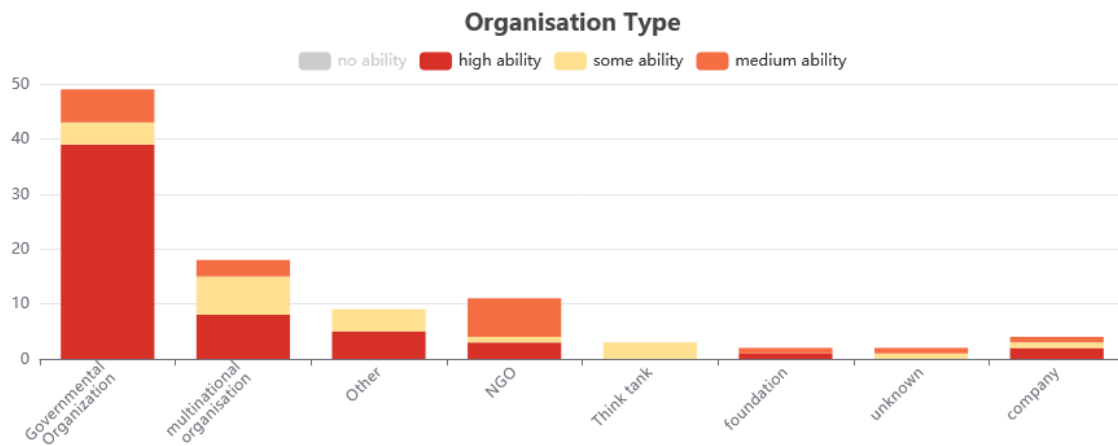


Figure 5. Identified key stakeholders to promote PANDEM-2 solutions stratified by organisation type.

This (whole) group is composed of governmental health organisations, project partners, point of entries, civil protection/humanitarian organisations and security/defence forces. Their roles during possible future pandemics are governmental responders, first-responder, pandemic managers and/or research institutes.

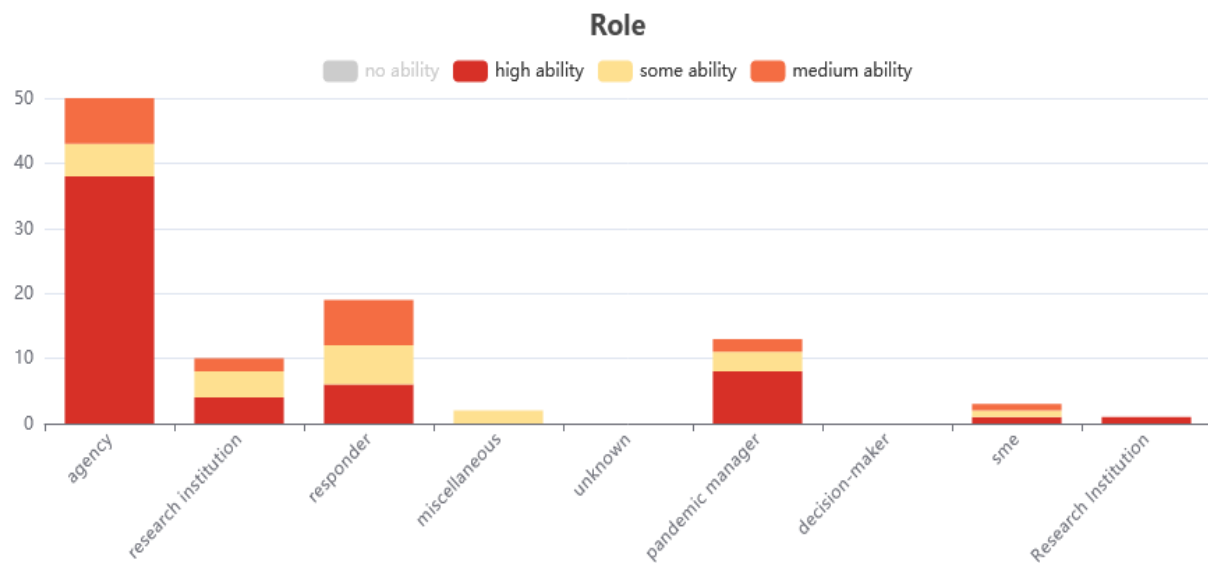


Figure 6. Identified key stakeholders to promote PANDEM-2 solutions stratified by their role during a possible future pandemic.

These active cross-sectoral network partners are working on different levels which are ranging from sub-national level to worldwide. The majority of the network partners are already connected in well-established networks, associations and groupings of pandemic management actors, e.g., the networks of National Focal Points for Preparedness and Response & National Focal Points for Threat Detection, EWRS and IHR at the ECDC (NFP Meeting for Preparedness and Response) and the ESCAIDE conference. These meetings were already included in the list of identified outreach events and also successfully attended to promote PANDEM-2. The RKI had asked the ECDC if the project could be presented at the NFP Meeting for Preparedness and Response. On 22 April 2021, three PANDEM-2 project partners

(namely NUIG, EPIC, RKI) attended the NFP Meeting for Preparedness and Response at ECDC's invitation and presented the planned PANDEM-2 solutions to public health authorities of all 27 EU Member States, ECDC and the WHO. Furthermore, the project was promoted at the ESCAIDE conference on 16-19 November 2021 through an online information stand, which was created and conducted by the following partners: RKI, CARR, NUIG, FINT, EPIC, CLARISOFT. The ESCAIDE is one of the most important conferences on applied infectious disease epidemiology, mainly for epidemiologists, veterinarians, microbiologists and clinicians. In 2022, PANDEM-2 also plans to participate in ESCAIDE 2022 with 3 proposed submissions from the project. If accepted, the RKI will contact all key stakeholders from the list in Appendix C and invite them to view the contributions. As this year's ESCAIDE is organised in a hybrid way and there is no registration fee, stakeholder participation is flexible. A detailed list of the key stakeholders identified to promote PANDEM-2 and its solutions is available in Appendix C. The stakeholders to be contacted are coloured in red and those already contacted are in blue in the list in Appendix C.

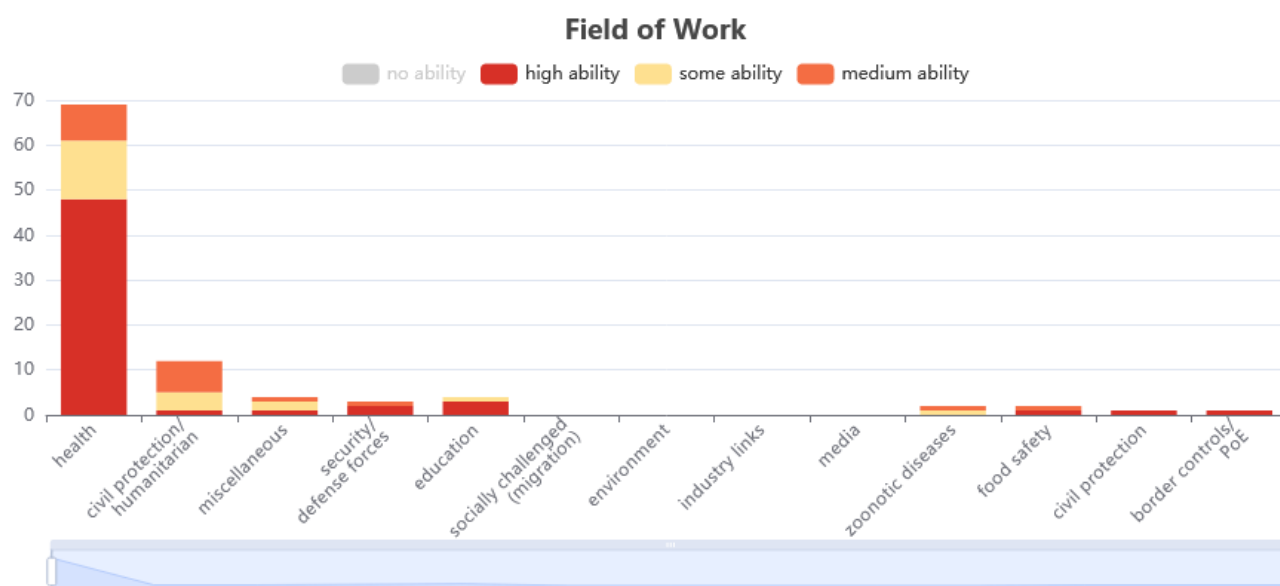


Figure 7. Identified key stakeholders to promote PANDEM-2 solutions stratified by their field of work

#### 4.1.2 Key stakeholders to test the PANDEM-2 solutions

The second aim of this stakeholder analysis was to identify active network partners which will help with testing and validating the developed PANDEM-2 solutions. Overall, 45 active network partners were identified which have the ability to support this aim. The majority of these are national public agencies, which are grouped under the working area health. Moreover, this network group included also partners working in the area of civil protection/ humanitarian support (first responders) border control/PoE and education. In Figure 8 the key stakeholders which were identified to test the PANDEM-2 solutions are shown stratified by their field of work. Among the project partners, six national public health institutes of EU member states (i.e., Finland, Sweden, the Netherlands, Romania, Portugal and Germany) were identified which intend to participate in the demonstrations of the PANDEM-2 solutions. A detailed list of the key stakeholders to test the PANDEM-2 solutions is available in Appendix D. A selection of 13 key stakeholders were invited by RKI to the table top exercise (TTX) on 22-23 June 2022, which was conducted in Berlin at the RKI. These invited key stakeholders are coloured

blue in the list in Appendix D. This TTX used the communication tools created in PANDEM-2. Due to the COVID-19 infection prevention measures at the RKI no additional stakeholders could attend the same TTX. Before the FX, which according to the DoA will take place in M22, there will be a training session for the participants. The RKI will invite the participants and other interested key stakeholders to this training which will provide a feedback opportunity for the key stakeholders. The stakeholders to be invited are coloured in red in the list in Appendix D. The training will be conducted on completion of the dashboard.

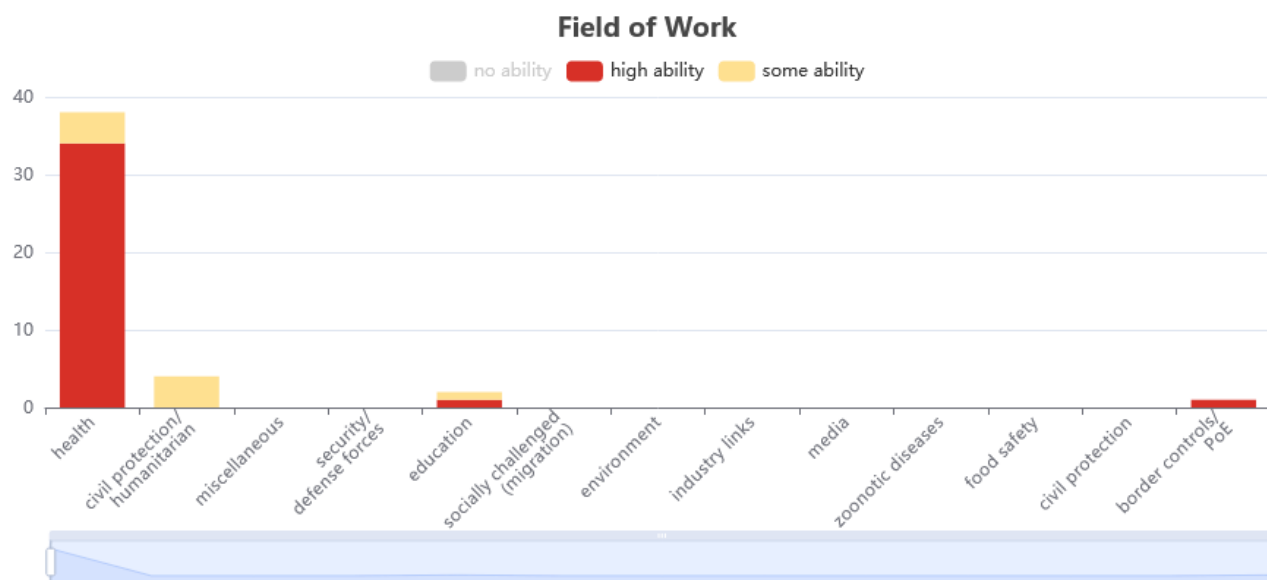


Figure 8. Identified key stakeholder to test the PANDEM-2 solutions stratified by their field of work.

## 4.2 Rank events depending on their impact

The survey to identify high-profile events resulted in a ranked list according to the experienced or assumed impact by the target audience. All participants of the survey named the three following events as the most impactful high-profile events and hence suitable for promoting the project (table 1). The upcoming meeting dates (if already announced) are included as well as the partners selected to attend these events. The detailed results of the survey are available in Appendix B.

Table 1. Events ranked as the most impactful high-profile events

Event name	Meeting dates	Attending Partners
European Scientific Conference on Applied Infectious Disease Epidemiology ( <b>ESCAIDE</b> )	16-19 November 2021 (online)	RKI, CARR, NUIG, FINT, EPIC, CLARISOFT
European Scientific Conference on Applied Infectious Disease Epidemiology ( <b>ESCAIDE</b> )	23-25 November 2022 (hybrid)	RKI, FINT, NUIG, RIVM, RUNMC, EPIC
European Society of Clinical Microbiology and Infectious Diseases ( <b>ESCMID</b> )	14-17 September 2022 (face-to-face)	UCL (decision still pending)
International Conference on Emerging Infectious Diseases ( <b>ICEID</b> )	7-10 Aug 2022 (face to face in Georgia, USA)	No partner is available to attend

Further middle-ranked high-profile events were (table 2):

Table 2. Middle-ranked high-profile events

Event name	Meeting date	Attending Partners
<b>Epidemics8</b> - International Conference on infectious Disease Dynamics	30 November–3 December 2021, online	NUIG
European Public Health Conference 2022 ( <b>EUPHA</b> )	9-12 November 2022	RKI (as member of the PREPARE cluster)

In addition, two possible high-profile events were named in the suggestion section of the survey by the participants (table 3):

Table 3. Possible high-profile events

Event name	Meeting date	Partner selected to attend
Meetings of EU projects on pandemic preparedness: Scientific Stakeholders' Dialogue (PHIRI)	18 February 2022	RKI
International Meeting on Emerging Diseases and Surveillance ( <b>IMED</b> )	4-6 November 2021	No partner was available to attend

## 4.3 Attendance of high-profile impactful events

### 4.3.1 Joint Meeting for NFP for Preparedness and Response & for Threat Detection

To build on already well-established networks, associations and groupings of pandemic management actors e.g. the European Centre for Disease Prevention and Control (ECDC), the project coordinator and two partners introduced the PANDEM-2 project at the monthly web seminar of the Joint Meeting for National Focal Points for Preparedness and Response & National Focal Points for Threat Detection, EWRS and IHR at the ECDC on 22 April 2021. Representatives from European Union (EU) and European Economic Area (EEA) public health authorities, ECDC and other international organisations met in Stockholm to discuss a range of current topics relevant for effective preparedness and response to infectious diseases outbreaks and for strengthening collaboration. Due to the current pandemic the meeting was online. This NFP meeting included the members of the Early Warning and Response System (EWRS) which are the competent public health authorities of the EU/EEA Member States, as well as the WHO regarding the International Health Regulations (IHR). Public health authorities of all EU Member States and the WHO participate in these meetings. Therefore, the target audience was introduced to the PANDEM-2 project. The three project partners presented the PANDEM-2 project in detail over 30 minutes. After the meeting, the RKI was contacted by other public health authorities expressing interest in participating in the planned simulation exercises.

### 4.3.2 European Scientific Conference on Applied Infectious Disease Epidemiology

The target audience of the European Scientific Conference on Applied Infectious Disease Epidemiology (ESCAIDE) are epidemiologists, veterinarians, microbiologists, clinicians, public health professionals, communication specialists, modellers, statisticians, social scientists and policy makers. PANDEM-2

partners applied to the conference at a very early stage of the project. The brand dissemination and communication strategy and its products were used to introduce PANDEM-2 to participants of the ESCAIDE. In November 2021, PANDEM-2 participated in ESCAIDE by hosting an online information stand. Figure 9 is a screenshot of the PANDEM-2 online information stand at the ESCAIDE conference. This online information stand was designed in close cooperation with CARR, supported by all WP leaders and the project coordination team.

#### 4.3.2.1 Impact assessment of the ESCAIDE conference

As an impact assessment we used the ESCAIDE's evaluation report and CARR's analysis of the PANDEM-2 website. According to the ESCAIDE's evaluation report, the stand of PANDEM-2 had the third highest number of unique visitors of all 12 stands [4]. On top of that, CARR identified 59% more visitors to the PANDEM-2 website during November than in October 2021, which could be attributed in part as an impact of the event. The full ESCAIDE evaluation report is available by the following link: [https://www.escaide.eu/sites/default/files/documents/ESCAIDE\\_2021\\_Evaluation\\_report\\_web.pdf](https://www.escaide.eu/sites/default/files/documents/ESCAIDE_2021_Evaluation_report_web.pdf)

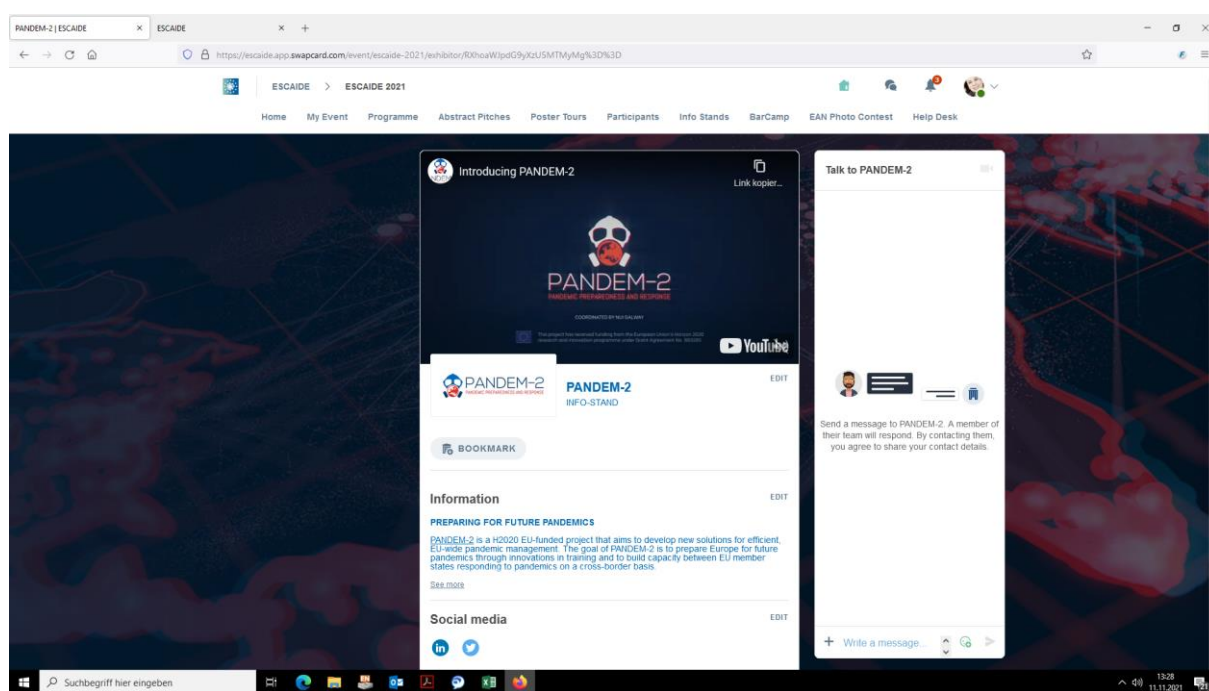


Figure 9. Screenshot of the PANDEM-2 online information stand at the ESCAIDE

## 5 Impact & Conclusion

This report describes the process of building a cross-sectoral network following the PANDEM project's network of pandemic stakeholders in Europe. These results contribute to progress in promoting the PANDEM-2 project and outputs. Moreover, the results provide PANDEM-2 with a list of active cross-sectoral network partners who can test and validate the solutions that are developed. As a next step, these network partners will be invited to participate in the two planned demonstrations. The tabletop exercise was run from 22 to 23 June 2022 at the RKI. The functional exercise is scheduled for October 2022. The results will feed into the WP6 deliverable on these demonstrations (D6.4) in which the key stakeholders will pilot the IT systems, test their interoperability with other established IT systems in

the real setting of a public health emergency operations centre (PH-EOC) and demonstrate its value for planning and response.

The PANDEM-2 project has identified impactful high-profile events to promote the project and its solutions efficiently. The identified upcoming events will be attended by members of the consortium. While there are challenges due to the COVID-19 pandemic, the PANDEM-2 project has had successful engagement with key stakeholders that are our target audience for example (1) the NFP meeting with all public health authorities of the EU/EEA Member States and the WHO; (2) participation of ECDC, the WHO, the American Red Cross and the Irish Defence Forces at our Month 9 plenary meeting, (3) the successful participation of PANDEM-2 project at the ESCAIDE conference, and participation of ECDC, WHO and the Irish Defence Forces in the Month 18 plenary meeting and table top exercise in the RKI. Follow up discussions with ECDC after the Month 18 plenary have led to a proposal to hold an onsite meeting at ECDC in Stockholm in October 2022 to discuss the surveillance and preparedness and response components of the PANDEM-2 project. Participation by NUIG, CLAR, EPIC, UCL and RKI are planned at this one day meeting. The engagement with ECDC and WHO will strengthen over the coming months as we move from pandemic to an endemic phase of COVID-19 and the work of these organisations focus on preparedness for future threats.



## References

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2. Markus, I., et al., *COVID-19: cross-border contact tracing in Germany, February to April 2020*. Euro Surveill, 2021. **26**(10).
3. Wu, T., et al., *Economic growth, urbanization, globalization, and the risks of emerging infectious diseases in China: A review*. Ambio, 2017. **46**: p. 18 - 29.
4. European Centre for Disease Prevention and Control (ECDC). *ESCAIDE 2021: Evaluation Report*. 2021 [cited 2021 14/12/2021]; Available from: [https://www.escaide.eu/sites/default/files/documents/ESCAIDE\\_2021\\_Evaluation\\_report\\_web.pdf](https://www.escaide.eu/sites/default/files/documents/ESCAIDE_2021_Evaluation_report_web.pdf).

## List of Figures

Figure 1. Identified fields of work for the stakeholder analysis	8
Figure 2. Identified roles for the stakeholder analysis	10
Figure 3. Identified organization types for the stakeholder analysis	11
Figure 4. Structured dashboard of the active network partners	15
Figure 5. Identified key stakeholders to promote PANDEM-2 solutions stratified by organisation type.	16
Figure 6. Identified key stakeholders to promote PANDEM-2 solutions stratified by their role during a possible future pandemic.	16
Figure 7. Identified key stakeholders to promote PANDEM-2 solutions stratified by their field of work	17
Figure 8. Identified key stakeholder to test the PANDEM-2 solutions stratified by working area.	18
Figure 9. Screenshot of the PANDEM-2 online information stand at the ESCAIDE	20

## Appendices

### a. Complete list of possible impactful high-profile events to attend which entered the survey

#### Identification of impactful high-profile events to attend

##### Events listed in DOA:

- › 15th European Public Health Conference 2022 (EUPHA), Berlin, Germany, 9-12 November 2022  
<https://ephconference.eu/Berlin-2022-290>
- › European Scientific Conference on Applied Infectious Disease Epidemiology (ESCAIDE), 16-19 November 2021  
<https://www.escaide.eu/en>
- › European Society of Clinical Microbiology and Infectious Diseases (ESCMID)  
<https://www.escmid.org/>
- › Geneva Health Forum (ghf), 3-5 May 2022  
<https://dev.ghf2020.org/>
- › Geneva Global Health Hub (G2H2), no upcoming meetings listed  
<https://g2h2.org/hub/meetings/>

##### Events mentioned by PANDEM-2 partners:

- › World Congress of Epidemiology, 3 – 6 September 2021  
[World Congress of Epidemiology 2021 \(delegateconnect.co\)](https://www.worldcongressofepidemiology.com/)
- › Global Conference on Health and Climate Change, 9 November 2021  
<https://www.who.int/news-room/events/detail/2021/11/06/default-calendar/2021-global-conference-on-health-and-climate-change>
- › Epidemics8 - International Conference on infectious Disease Dynamics, 30 November – 3 December 2021  
<https://www.elsevier.com/events/conferences/international-conference-on-infectious-disease-dynamics>

##### Additions by RKI:

- › Meeting of ECDC National Focal Points (NFPs) for Preparedness, Response and Threat Detection (22 April 2021)  
PANDEM-2 presented by Maire Connolly (NUIG), Ute Rexroth (RKI), Alexis Sentis (EPIC) at ECDC Meeting (online)
- › International Conference on Emerging Infectious Diseases, 6-9 March 2022  
<https://www.cdc.gov/iceid/index.html>
- › WHO global conference on communicating science during health emergencies, 7-25 June 2021  
<https://www.who.int/news-room/events/detail/2021/06/07/default-calendar/who-global-conference-on-communicating-science-during-health-emergencies>
- › The International Meeting on Emerging Diseases and Surveillance (International Society for Infectious Diseases), 4 – 6 November 2021  
<https://imed.isid.org/>

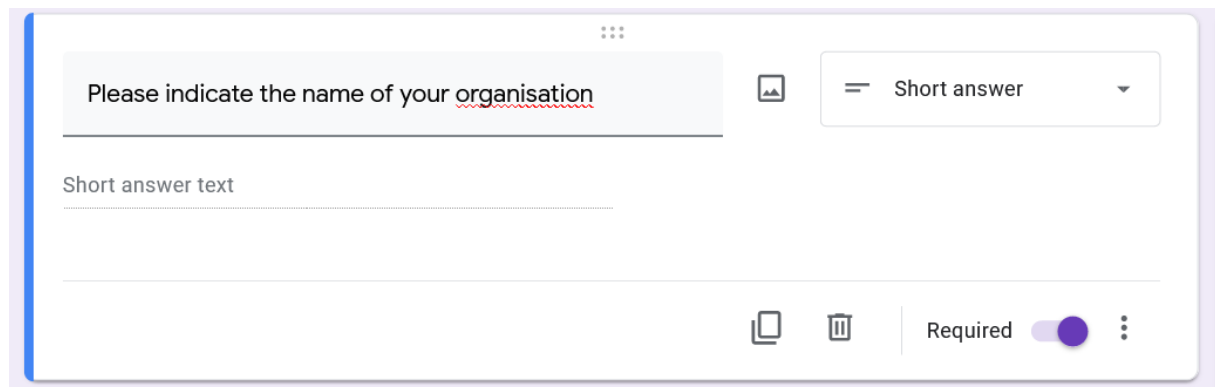
## b. Survey to rank high-profile events

## Identification of impactful high-profile events to attend

For our deliverable D6.1 we need to identify impactful high-profile events to attend. These are defined as outreach events (e.g. conferences, meetings, seminars, workshops) that will ensure target audiences (i.e. public health agencies, first responders) are given the opportunity to get acquainted with PANDEM-2 objectives and outcomes. We have already identified the events listed below. Please indicate on this 3-point scale how much each event meets the definition of impactful high-profile events.

To keep the storage of personal data to a minimum we only ask you to input the name of your organisation, so we can get back to you if there are any questions. We really need your feedback on the list of identified events but nevertheless you are not obligated to fill out the survey and we will delete your answers if you ask us to.

Thank you very much for your support!



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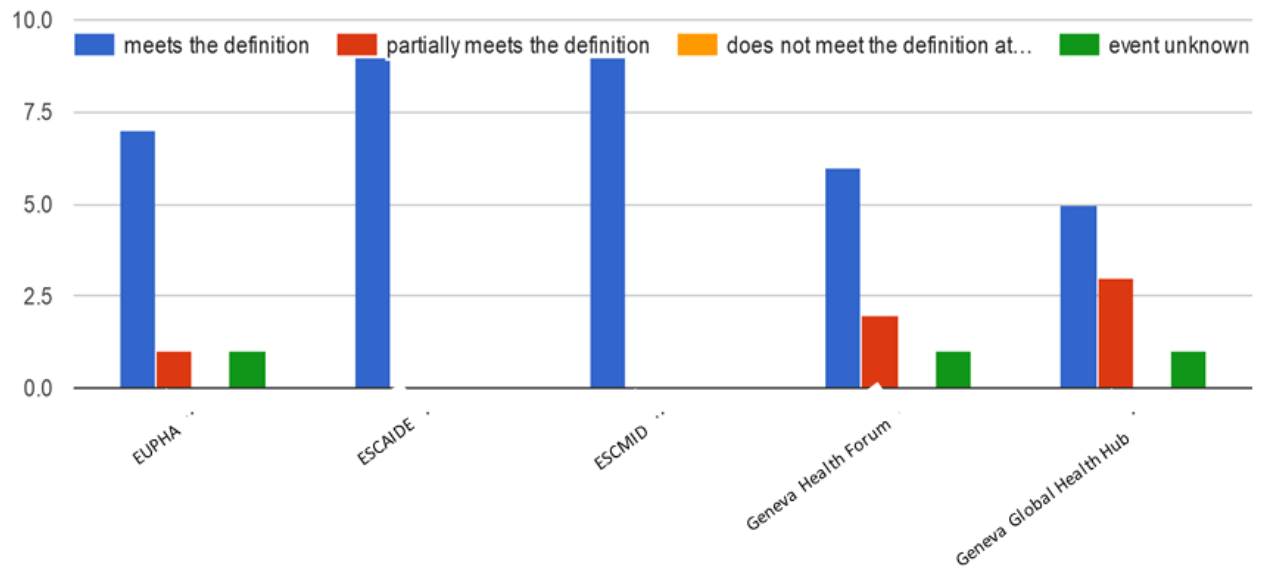
Please indicate the name of your organisation

Short answer text

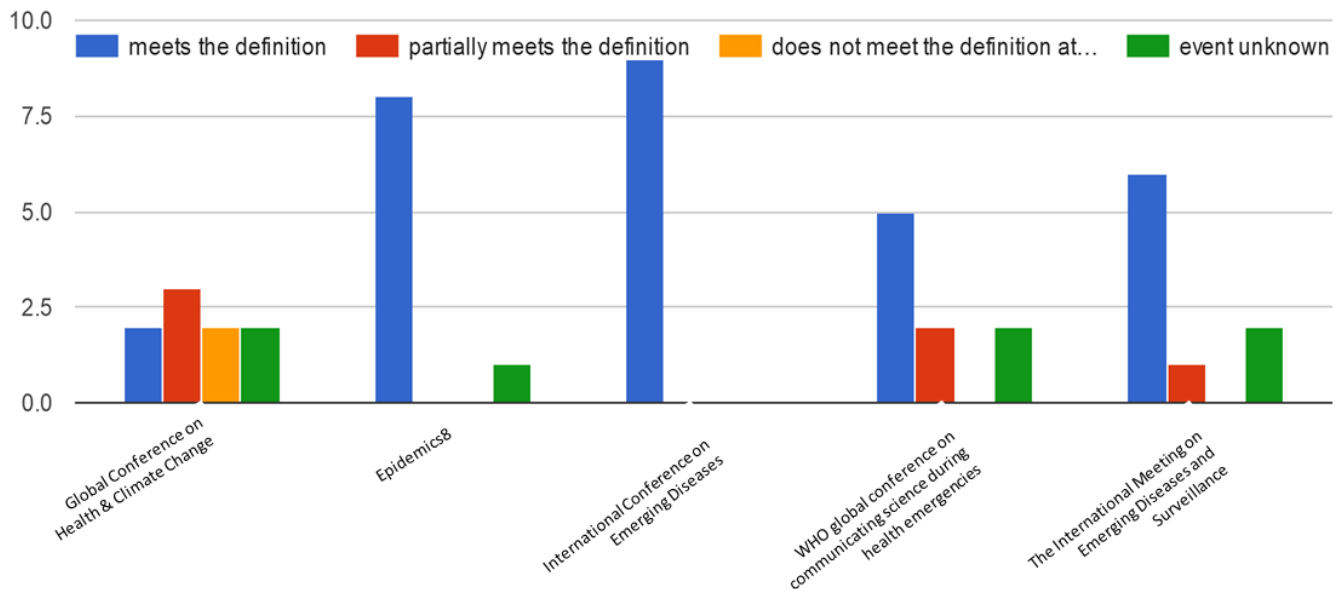
Short answer

Required

Events named in DoA: Please indicate how much each event meets the definition of impactful high-profile events.



Events listed by PANDEM-2 partners: Please indicate how much each event meets the definition of impactful high-profile events.



Do you have additional comments to the listed meetings?

3 responses

Please send a copy to [odette.popovici@insp.gov.ro](mailto:odette.popovici@insp.gov.ro)

No

No additional comments.. the list looks excellent.

Do you know of any other impactful high-profile events? Please list them here.

2 responses

<https://imed.isid.org/registration/> (I think this is the ProMED community)

Is the EC also not organizing meetings for funded projects on pandemic preparedness. It is important that we stay closely connected to what the other projects are developing.



**c. Identified key stakeholders to promote the PANDEM-2 solutions (n=98)**

number	field of work	role	active	type	organisation type	name
1	health	research institution	yes	organisation	Governmental Organization	Associations of Schools of Public Health in the EU Region
2	civil protection/humanitarian	responder	yes	organisation	NGO	Associazione Della Croce Rossa Italiana
3	security/defence forces	responder	yes	organisation	Governmental Organization	Bundeswehr (German Military)
4	miscellaneous	sme	yes	organisation	company	Carr Communication ( C.C.I.C.C. Limited)
5	health	agency	yes	organisation	Governmental Organization	Centre for Disease Prevention and Control (Latvia)
6	health	agency	yes	organisation	Governmental Organization	Centre of Health Security and Communicable Disease Prevention (Iceland)
7	civil protection/humanitarian	responder	yes	organisation	Governmental Organization	Civil Protection Ireland
8	miscellaneous	sme	yes	organisation	company	Clarisoft Technologies Rom
9	health	agency	yes	organisation	NGO	Connecting Organizations for Regional Disease Surveillance
10	security/defence forces	responder	yes	organisation	multinational organisation	Crisis Management and Disaster Response
11	health	agency	yes	organisation	Governmental Organization	Croatian National Institute of Public Health
12	health	agency	yes	organisation	Governmental Organization	Danish Health and Medicines Authority
13	civil protection/humanitarian	responder	yes	organisation	NGO	Deutsches Rotes Kreuz
14	food safety	agency	yes	sub organisation	Governmental Organization	DG SANTE - DG for Health and Food Safety
15	health	agency	yes	organisation	Governmental Organization	Directorate General of Health (Portugal)

16	health	agency	yes	organisation	Governmental Organization	Directorate of Medical and Public Health Services (Cyprus)
17	health	responder	yes	network	Other	DIVI - Intensiv Care Registry
18	health	research institution	yes	organisation	multinational organisation	Emerging and Dangerous Pathogens Laboratory Network
19	civil protection/humanitarian	pandemic manager	yes	organisation	NGO	Epicentre
20	miscellaneous	sme	yes	organisation	company	Epiconcept
21	health	pandemic manager	yes	organisation	multinational organisation	European Centre for Disease Prevention and Control
22	civil protection/humanitarian	agency	yes	sub organisation al	Governmental Organization	European Civil Protection and Humanitarian Aid Operations
23	health	pandemic manager	yes	sub organisation al	Governmental Organization	European Disease Surveillance Networks
24	health	pandemic manager	yes	sub organisation al	multinational organisation	European Disease Surveillance Platform
25	health	agency	yes	organisation	multinational organisation	European Emerging and Vector-borne Diseases Network
26	health	responder	yes	organisation	multinational organisation	European Food- and Waterborne Diseases and Zoonoses Network
27	food safety	agency	yes	organisation	NGO	European Food Safety Authority
28	health	research institution	yes	network	None	European Influenza Surveillance Network
29	health	research institution	yes	organisation	Other	European Programme for Intervention Epidemiology Training
30	health	agency	yes	organisation	NGO	European Public Health Alliance
31	health	agency	yes	organisation	multinational organisation	European Public Health Association
32	health	agency	yes	organisation	multinational organisation	European Regional and Local Health Authorities
33	miscellaneous	agency	yes	organisation	Governmental Organization	European Union



34	security/defence forces	agency	yes	organisation	Governmental Organization	Federal Ministry of Defence
35	health	agency	yes	organisation	Governmental Organization	Federal Ministry of Health (Germany)
36	health	agency	yes	organisation	Governmental Organization	Federal Ministry of Health (Austria)
37	health	responder	yes	network	Governmental Organization	Federal Public Health Agencies
38	education	Research Institution	yes	organisation	company	Frauenhofer Institut; Public Technology & Innovation Planning (TIP Unit)
39	health	responder	yes	network	Other	German Hospital Federation (Deutsche Krankenhausgesellschaft)
40	health	research institution	yes	organisation	Other	Global Biodefense
41	civil protection/humanitarian	responder	yes	sub organisation	multinational organisation	Global Influenza Surveillance and Response System
42	border controls/PoE	pandemic manager	yes	organisation	Governmental Organization	Hamburg Port Health Center
43	health	agency	yes	organisation	Governmental Organization	Health Board (Estonia)
44	health	agency	yes	organisation	Governmental Organization	Health Directorate (Luxembourg)
45	health	agency	yes	sub organisation	Governmental Organization	Health Protection Surveillance Centre
46	health	agency	yes	organisation	Governmental Organization	Health Protection Surveillance Centre (Ireland)
47	health	responder	yes	network	None	Healthcare-associated Infections Network
48	health	agency	yes	organisation	Governmental Organization	Hellenic Centre for Disease Control and Prevention (Greece)
49	health	miscellaneous	yes	organisation	Think tank	InfluenzaNet
50	civil protection/humanitarian	research institution	yes	organisation	NGO	Innovative Support to Emergencies Diseases and Disasters
51	health	agency	yes	organisation	Governmental Organization	Institute for Public Health Surveillance (France)

52	health	agency	yes	organisation	Governmental Organization	Instituto de Salud Carlos III
53	health	responder	yes	organisation	Governmental Organization	Instituto Nacional De Emergência Médica The National Institute of Medical Emergency
54	health	agency	yes	organisation	Governmental Organization	Instituto Nacional De Saude Dr. Ricardo Jorge
55	health	agency	yes	organisation	Governmental Organization	Institutul National De Sanatate Publica (Public Health Institute Romania)
56	health	agency	yes	organisation	multinational organisation	International Association of National Public Health Institutes
57	health	agency	yes	organisation	NGO	International Federation of Red Cross and Red Crescent Societies
58	civil protection/ humanitarian	responder	yes	network	NGO	International Red Cross and Red Crescent Movement
59	health	pandemic manager	yes	sub organisation al	Governmental Organization	Irish epidemiological advisory group
60	health	responder	yes	organisation	foundation	Irish Red Cross
61	education	research institution	yes	organisation	foundation	Istituto Per L'interscambio Scientifico
62	health	agency	yes	organisation	Governmental Organization	Ministry of Health (Italy)
63	health	agency	yes	organisation	Governmental Organization	Ministry of Health (Lithuania)
64	health	agency	yes	organisation	Governmental Organization	Ministry of Health, Social Services and Equality (Spanien)
65	health	responder	yes	organisation	Governmental Organization	National Ambulance Service
66	health	agency	yes	organisation	Governmental Organization	National Center for Epidemiology Albert (Hungary)
67	health	agency	yes	organisation	Governmental Organization	National Centre of Infectious and Parasitic Diseases (Bulgaria)
68	health	agency	yes	organisation	Governmental Organization	Terveystieteiden tutkimuskeskus (Public Health Institute Finland)
69	health	agency	yes	organisation	Governmental Organization	RIJKSINSTITUUT VOOR VOLKSGEZONDHEID EN MILIEU (Public Health Agency Netherlands)

70	health	agency	yes	organisation	Governmental Organization	National Institute of Public Health - National Institute of Hygiene (Poland)
71	health	agency	yes	organisation	Governmental Organization	National Institute of Public Health (Czech Republic)
72	health	agency	yes	organisation	Governmental Organization	National Institute of Public Health (Slovenia)
73	education	research institution	yes	organisation	Other	National University of Ireland Galway
74	health	agency	yes	organisation	Governmental Organization	Norwegian Institute of Public Health
75	civil protection/ humanitarian	responder	yes	organisation	NGO	Oesterreichisches Rotes Kreuz
76	zoonotic diseases	research institution	yes	sub organisation al	Other	One Health idea e.g., veterinary labs
77	health	pandemic manager	yes	network	Think tank	One Health Initiative
78	health	miscellaneous	yes	not applicable	Think tank	Other H2020 projects, i.e., MOOD, PHIRI, EMERGE
79	civil protection/ humanitarian	pandemic manager	yes	sub organisation al	multinational organisation	Pandemic Influenza preparedness Framework
80	health	responder	yes	network	Other	Permanent Working Group of Competence and Treatment Centres for High Consequence Infectious Diseases
81	health	agency	yes	organisation	Governmental Organization	Principality of Liechtenstein
82	civil protection/ humanitarian	responder	yes	network	multinational organisation	Program for Monitoring Emerging Diseases
83	health	pandemic manager	yes	organisation	Governmental Organization	Folkhalsomyndigheten (Public Health Agency of Sweden)
84	health	agency	yes	organisation	Governmental Organization	Public Health Authority of the Slovak Republic
85	health	pandemic manager	yes	network	multinational organisation	Public Health Emergency Operations Centre Network
86	health	agency	yes	organisation	Governmental Organization	Public Health England (Colindale)

87	health	agency	yes	organisation	Governmental Organization	Robert Koch Institute
88	health	agency	yes	organisation	Governmental Organization	Scientific Institute of Public Health (Belgium)
89	security/defence forces	responder	yes	organisation	Governmental Organization	Irish Defence Forces
90	health	responder	yes	organisation	Other	Stichting Katholieke Universiteit
91	health	pandemic manager	yes	organisation	multinational organisation	Strategic Health Operations Centre
92	health	agency	yes	organisation	Governmental Organization	Superintendence of Public Health (Malta)
93	zoonotic diseases	agency	yes	organisation	multinational organisation	Surveillance of animal disease by the World Organisation for Animal Health
94	civil protection	agency	yes	organisation	Governmental Organization	The Federal Office of Civil Protection and Disaster Assistance
95	education	research institution	yes	organisation	Other	Universite Catholique De Louvain
96	health	agency	yes	organisation	multinational organisation	WHO Hub for Pandemic and Epidemic Intelligence
97	health	pandemic manager	yes	working group	NGO	WHO's Communicable Disease Working Group on Emergencies
98	health	agency	yes	organisation	multinational organisation	World Health Organization

Note. Blue coloured = already contacted; red coloured = will be contacted.

## d. Identified key stakeholders to test the PANDEM-2 solutions (n=45)

number	field of work	role	active	type	organisation type	Name
1	civil protection/humanitarian	responder	yes	organisation	NGO	Associazione Della Croce Rossa Italiana
2	health	agency	yes	organisation	Governmental Organization	Centre for Disease Prevention and Control (Latvia)
3	health	agency	yes	organisation	Governmental Organization	Centre of Health Security and Communicable Disease Prevention (Iceland)
4	health	agency	yes	organisation	Governmental Organization	Croatian National Institute of Public Health
5	health	agency	yes	organisation	Governmental Organization	Danish Health and Medicines Authority
6	civil protection/humanitarian	responder	yes	organisation	NGO	Deutsches Rotes Kreuz
7	health	agency	yes	organisation	Governmental Organization	Directorate General of Health (Portugal)
8	health	agency	yes	organisation	Governmental Organization	Directorate of Medical and Public Health Services (Cyprus)
9	health	pandemic manager	yes	organisation	multinational organisation	European Centre for Disease Prevention and Control
10	health	agency	yes	organisation	Governmental Organization	Federal Ministry of Health (Germany)
11	health	agency	yes	organisation	Governmental Organization	Federal Ministry of Health (Austria)
12	border controls/PoE	pandemic manager	yes	organisation	Governmental Organization	Hamburg Port Health Center
13	health	agency	yes	organisation	Governmental Organization	Health Board (Estonia)
14	health	agency	yes	organisation	Governmental Organization	Health Directorate (Luxembourg)

15	health	agency	yes	organisation	Governmental Organization	Health Protection Surveillance Centre (Ireland)
16	health	agency	yes	organisation	Governmental Organization	Hellenic Centre for Disease Control and Prevention (Greece)
17	health	agency	yes	organisation	Governmental Organization	Institute for Public Health Surveillance (France)
18	health	responder	yes	organisation	Governmental Organization	Instituto Nacional De Emergência Médica The National Institute of Medical Emergency
19	health	agency	yes	organisation	Governmental Organization	Institutul National De Sanatate Publica (Public Health Institute Romania)
20	health	agency	yes	organisation	NGO	International Federation of Red Cross and Red Crescent Societies
21	civil protection/humanitarian	responder	yes	network	NGO	International Red Cross and Red Crescent Movement
22	health	responder	yes	organisation	foundation	Irish Red Cross
23	education	research institution	yes	organisation	foundation	Istituto Per L'interscambio Scientifico
24	health	agency	yes	organisation	Governmental Organization	Ministry of Health (Italy)
25	health	agency	yes	organisation	Governmental Organization	Ministry of Health (Lithuania)
26	health	agency	yes	organisation	Governmental Organization	Ministry of Health, Social Services and Equality (Spanien)

27	health	agency	yes	organisation	Governmental Organization	National Center for Epidemiology Albert (Hungary)
28	health	agency	yes	organisation	Governmental Organization	National Centre of Infectious and Parasitic Diseases (Bulgaria)
29	health	agency	yes	organisation	Governmental Organization	Terveyden Ja Hyvinvoinnin Laitos (Public Health Institute Finland)
30	health	agency	yes	organisation	Governmental Organization	RIKSINSTITUUT VOOR VOLKSGEZONDHEID EN MILIEU (Public Health Agency Netherlands)
31	health	agency	yes	organisation	Governmental Organization	National Institute of Public Health - National Institute of Hygiene (Poland)
32	health	agency	yes	organisation	Governmental Organization	National Institute of Public Health (Czech Republic)
33	health	agency	yes	organisation	Governmental Organization	National Institute of Public Health (Slovenia)
34	health	agency	yes	organisation	Governmental Organization	Norwegian Institute of Public Health
35	civil protection/humanitarian	responder	yes	organisation	NGO	Oesterreichisches Rotes Kreuz
36	health	agency	yes	organisation	Governmental Organization	Principality of Liechtenstein
37	health	pandemic manager	yes	organisation	Governmental Organization	Folkhalsomyndigheten (Public Health Agency of Sweden)
38	health	agency	yes	organisation	Governmental Organization	Public Health Authority of the Slovak Republic
39	health	agency	yes	organisation	Governmental Organization	Public Health England (Colindale)



40	health	agency	yes	organisation	Governmental Organization	Robert Koch Institute
41	health	agency	yes	organisation	Governmental Organization	Scientific Institute of Public Health (Belgium)
42	health	responder	yes	organisation	Other	Stichting Katholieke Universiteit
43	health	agency	yes	organisation	Governmental Organization	Superintendence of Public Health (Malta)
44	education	research institution	yes	organisation	Other	Universite Catholique De Louvain
45	health	agency	yes	organisation	multinational organisation	World Health Organization

Note. Red coloured = will be invited to test; blue coloured = already invited to test.